

# Country Operations Business Plan

August 2017

Sri Lanka 2018–2020

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Asian Development Bank

#### **CURRENCY EQUIVALENTS**

(as of 25 July 2017)

Sri Lanka rupee/s (SLRe/SLRs) Currency unit

urrency unit – SLRe 1.00 = \$1.00 = 0.00643 SLRs155.35

#### **ABBREVIATIONS**

| ADF   | _ | Asian Development Fund                      |
|-------|---|---|
| COBP  | _ | country operations business plan            |
| CPS   | _ | country partnership strategy                |
| OCR   | _ | ordinary capital resources                  |
| OPPP  | _ | Office of Public–Private Partnership        |
| PPP   | _ | public-private partnership                  |
| PSOD  | _ | Private Sector Operations Department        |
| SASEC | _ | South Asia Subregional Economic Cooperation |
| SMEs  | _ | small and medium-sized enterprises          |
| TA    | _ | technical assistance                        |

#### **NOTE**

In the text, "\$" refers to US dollars.

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#### CONSISTENCY OF BUSINESS PLAN WITH COUNTRY PARTNERSHIP STRATEGY

- 1. The country operations business plan (COBP), 2018–2020 aligns closely with the strategic priorities of the Sri Lanka country partnership strategy (CPS)<sup>1</sup>. The CPS supports Sri Lanka's transition to upper middle-income country status by focusing on two strategic objectives: strengthening the drivers of growth by promoting diversification of economic activities and productivity enhancement (pillar 1), and improving the quality of growth by promoting inclusiveness (pillar 2). Key cross-cutting themes include: promoting private sector development and public–private partnerships (PPPs); strengthening environmental, climate change and disaster risk management; and promoting gender equality. The CPS is consistent with the broad development goals of the Government of Sri Lanka and the priorities identified in the Asian Development Bank (ADB) Midterm Review of Strategy 2020.<sup>2</sup> This is the first COBP under the CPS, 2018–2020.
- 2. **Strengthening drivers of growth.** Under pillar 1, ADB will expand provision of growth-oriented infrastructure (in the transport, energy and urban sectors) and logistics; develop economic corridors; and upgrade human capital. ADB will expand its operations into new areas (e.g., development of railways, wind and solar power generation, integrated urban development, and higher education) as country needs evolve, while continuing development in existing areas of focus.
- 3. **Improving the quality of growth.** Under pillar 2, ADB will strengthen agriculture infrastructure and commercialization, improve rural connectivity, improve public service delivery, and expand access to finance for small and medium-sized enterprises (SMEs). Areas of ADB support under the thematic priorities will include creation of an enabling environment through public sector operations; providing loans, equity investments or guarantees through ADB private sector operations in finance, infrastructure, industry, and agribusiness sectors, and PPP transaction advisory services; scaling up interventions in clean energy, natural resource management, expansion of sewerage networks, water conservation, and sustainable transport; and gender equality and women's empowerment in priority areas.
- 4. Sri Lanka is eligible for concessional and regular OCR lending. The indicative resources available during 2018–2020 for sovereign operations equal \$1,881.62 million, comprising \$471.62 million for concessional and \$1,410 million for regular OCR lending. A grant of \$12.5 million is allocated under Regional Health Security Fund in 2018 for Sri Lanka. The lending program is over-programmed to build a strong pipeline which can be considered for financing when additional lending resources become available and, when project readiness is met. Cofinancing and funding from other sources—including the regional pool under concessional resources and the regular OCR regional cooperation and integration set-aside—will be explored.
- 5. The country assistance results areas (Appendix 1) align sectors of ADB assistance over the 2018–2020 COBP period with the cross-sector strategic agenda and priority areas of the CPS, 2018–2022. The indicative lending and nonlending program is in Appendix 2, the assistance program for 2017 is in Appendix 3, and a list of indicative knowledge publications and events is in Appendix 4.

<sup>&</sup>lt;sup>1</sup> ADB. Forthcoming. Country Partnership Strategy: Sri Lanka, 2018–2022. Manila.

<sup>&</sup>lt;sup>2</sup> ADB. 2014. Midterm Review of Strategy 2020: Meeting the Challenges of a Transforming Asia and Pacific. Manila.

## **COUNTRY ASSISTANCE RESULTS AREAS**

|  | ADB   |  |                                     |  |  |  |  |  |  |  |
|--|---|--|-------------------------------------|--|--|--|--|--|--|--|
| Key Country Development Outcomes that ADB Contributes to                       | Key Areas of Assistance   | Indicative Resource Allocation in 2018–2020                    | Changes from Last COBP <sup>a</sup> |  |  |  |  |  |  |  |
| 1. Energy  |   |  |                                     |  |  |  |  |  |  |  |
| Improved provision of electricity services through sustainable development and | Electricity transmission and distribution   | Amount: \$485 million (regular OCR)                            | Not applicable                      |  |  |  |  |  |  |  |
| efficient use of energy resources  | Wind energy generation  | Share of COBP envelope: 17.3%                                  |                                     |  |  |  |  |  |  |  |
|  | Solar rooftop electricity generation  |  |                                     |  |  |  |  |  |  |  |
| 2. Transport   |   |  | 1                                   |  |  |  |  |  |  |  |
| More efficient, sustainable, and integrated transport infrastructure and       | Road network development  | Amount: \$913 million (regular and concessional OCR)           | Not applicable                      |  |  |  |  |  |  |  |
| better connectivity  | Urban railway transport system improvement  Port infrastructure development                     | Share of COBP envelope: 32.6%                                  |                                     |  |  |  |  |  |  |  |
| 3. Water and Other Urban Infrastructure  |   |  |                                     |  |  |  |  |  |  |  |
| Improved urban water supply and  | Drinking water and sanitation systems   | Amount: \$340 million (regular                                 | Not applicable                      |  |  |  |  |  |  |  |
| sanitation services with greater availability and reliability                  | Wastewater management   | and concessional OCR, including cofinancing)                   | пот аррпсаые                        |  |  |  |  |  |  |  |
|  |   | Share of COBP envelope:12.2%                                   |                                     |  |  |  |  |  |  |  |
| 4. Education   | <u>L</u>  | <u> </u>   |                                     |  |  |  |  |  |  |  |
| Improved equitable access to relevant and high quality secondary education,    | Secondary education   | Amount: \$455.1 million (regular and concessional OCR)         | Not applicable                      |  |  |  |  |  |  |  |
| skills development programs, and employment-oriented higher education          | Technical and vocational education and training   | Share of COBP envelope: 16.3%                                  |                                     |  |  |  |  |  |  |  |
| <b>5</b>   | Tertiary education  |  |                                     |  |  |  |  |  |  |  |
| 5. Health  | l   | l  |                                     |  |  |  |  |  |  |  |
| Improved estate-sector health care delivery system                             | Primary health care, especially in under-served areas, and more rational use of health services | Amount: \$50.0 million<br>(concessional OCR and ADF<br>grants) | Not applicable                      |  |  |  |  |  |  |  |
|  |   | Share of COBP envelope: 1.8%                                   |                                     |  |  |  |  |  |  |  |
| 6. Finance   |   |  | <u> </u>                            |  |  |  |  |  |  |  |
| Strengthened access to finance by SMEs   | SMEs Credit Line  | Amount: \$200 million (regular OCR)                            | Not applicable                      |  |  |  |  |  |  |  |
|  | SME Credit Guarantee Institution  | Share of COBP envelope:7.1%                                    |                                     |  |  |  |  |  |  |  |

|  | ADB  |   |                                     |  |  |  |  |  |  |
|--|--|---|-------------------------------------|--|--|--|--|--|--|
| Key Country Development Outcomes that ADB Contributes to   | Key Areas of Assistance  | Indicative Resource Allocation in 2018–2020   | Changes from Last COBP <sup>a</sup> |  |  |  |  |  |  |
| 7. Agriculture, Natural Resources & Rur  | al Development Sector  | •   |                                     |  |  |  |  |  |  |
| Secured access to water resources for agricultural and drinking purposes in project areas and improved fish production | Irrigation and water resources infrastructure Agriculture and value chain (including fisheries) infrastructure and livelihoods | Amount: \$356.8 million (regular and concessional OCR)  Share of COBP envelope: 12.7% | Not applicable                      |  |  |  |  |  |  |

ADB = Asian Development Bank, ADF = Asian Development Fund, COBP = country operations business plan, COL = concessional OCR lending, CPS = country partnership strategy, OCR = ordinary capital resources, RPC = regional plantation company, SMEs = small and medium-sized enterprises, TA = technical assistance.

a This is not applicable since COBP, 2018–2020 is the first COBP under CPS, 2018–2022.

Source: ADB staff

#### **INDICATIVE ASSISTANCE PIPELINE**

Table A2.1: Lending Products, 2018–2020

|   |        |           | Strategic                     | _        |         |                    |         |                    | ost (\$ millio | on)                |       |         |
|---|--------|-----------|-------------------------------|----------|---------|--------------------|---------|--------------------|----------------|--------------------|-------|---------|
|   |        |           | Agendas                       |          | Year of |                    |         | ΑC                 |                |                    | _     |         |
| Project/Program   |        | Poverty   | and Drivers                   |          | TRTA/   |                    | Regular |                    | ADF            |                    |       | Co-     |
| Name  | Sector | Targeting | of Change                     | Division | PDA     | Total              | OCR     | COL                | Grants         | Total              | Gov't | finance |
| 2018 Firm Science and Technology Human Resource Development Project | EDU    |           | GEM                           | SAHS     | 2012    | 80.1               | 38.3    | 41.9               | 0.0            | 80.1               | TBD   | 0.0     |
| Skills Sector<br>Enhancement Program<br>(additional financing)      | EDU    |           | GEM,GCD,<br>PSD               | SAHS     |         | 100.0              | 40.0    | 60.0               | 0.0            | 100.0              | TBD   | 0.0     |
| Health System<br>Enhancement Project                                | HLT    | TI-G      | GEM                           | SAHS     | 2017    | 50.0               | 0.0     | 37.5               | 12.5           | 50.0               | TBD   | 0.0     |
| SME Credit Guarantee<br>Institution Project                         | FIN    | TI-G      | GEM, GCD,<br>PSD, KNS,<br>PAR | SAPF     | 2016    | 100.0              | 100.0   | 0.0                | 0.0            | 100.0              | TBD   | 0.0     |
| SME Line of Credit<br>Project (additional<br>financing)             | FIN    | TI-G      | GEM, GCD,<br>PSD, KNS,<br>PAR | SAPF     |         | 100.0              | 100.0   | 0.0                | 0.0            | 100.0              | TBD   | 0.0     |
| SASEC Port Access<br>Elevated Highway<br>Project                    | TRA    |           | RCI, GCD,<br>PAR              | SATC     | 2016ª   | 250.0              | 250.0   | 0.0                | 0.0            | 250.0              | TBD   | 0.0     |
| Colombo Suburban<br>Railway Efficiency<br>Improvement Project       | TRA    | TI-G      | GCD                           | SATC     | 2016ª   | 100.0              | 100.0   | 0.0                | 0.0            | 100.0              | TBD   | 0.0     |
| Urban Project<br>Preparatory Facility (TA<br>loan)                  | WUS    |           | ESG, GCD                      | SAUW     |         | 10.0               | 10.0    | 0.0                | 0.0            | 10.0               | TBD   | 0.0     |
| Northern Province<br>Sustainable Fisheries<br>Development Project   | ANR    | TI-G      | ESG,GEM<br>GCD                | SLRM     | 2017    | 123.0              | 60.0    | 63.0 <sup>b</sup>  | 0.0            | 123.0              | TBD   | 0.0     |
| _ Total   |        |           |                               |          |         | 911.8 <sup>b</sup> | 698.3   | 201.1 <sup>b</sup> | 12.5           | 911.8 <sup>b</sup> | TBD   | 0.0     |

|   |        |           | Strategic                    |          |                   |       | Cost (\$ million) |       |           |       |       |         |
|---|--------|-----------|------------------------------|----------|-------------------|-------|-------------------|-------|-----------|-------|-------|---------|
| Project/Program   |        | Poverty   | Agendas<br>and Drivers       |          | Year of<br>TRTA/  |       | Regular           | AI    | OB<br>ADF |       | _     | Co-     |
| Name  | Sector | Targeting | of Change                    | Division | PDA               | Total | OCR               | COL   | Grants    | Total | Gov't | finance |
| 2018 Standby  |        |           |                              |          |                   |       |                   |       |           |       |       |         |
| Strengthening Power<br>System Stability,<br>Reliability and Protection<br>Project | ENE    |           | ESG,<br>GCD,KNS              | SAEN     | 2017              | 275.0 | 275.0             | 0.0   | 0.0       | 275.0 | TBD   | 0.0     |
| Preparing the Power<br>Development and<br>Interconnection Project<br>(TA loan)    | ENE    |           | RCI,KNS                      | SAEN     |                   | 10.0  | 10.0              | 0.0   | 0.0       | 10.0  | TBD   | 0.0     |
| Mahaweli Water Security<br>Investment Program<br>(tranche 3) <sup>e</sup>         | ANR    |           | ESG, GCD,<br>KNS,PAR         | SAER     | 2015 <sup>c</sup> | 143.0 | 51.0              | 92.0  | 0.0       | 143.0 | TBD   | 0.0     |
| Disaster Risk Financing<br>Program Loan   | FIN    |           | ESG,GCD,<br>KNS,PAR          | SAPF     | 2018 <sup>d</sup> | 100.0 | 100.0             | 0.0   | 0.0       | 100.0 | TBD   | 0.0     |
| Second Integrated Road<br>Investment Program<br>(tranche 2) <sup>f</sup>          | TRA    |           | ESG, GCD,<br>IEG,GEM,<br>PSD | SATC     | 2017 <sup>c</sup> | 150.0 | 125.0             | 25.0  | 0.0       | 150.0 | TBD   | 0.0     |
| Greater Colombo<br>Wastewater<br>Management Project<br>(additional financing)     | WUS    | TI-G      | ESG,GEM,<br>GCD,PAR          | SAUW     | 2019 <sup>d</sup> | 180.0 | 180.0             | 0.0   | 0.0       | 180.0 | TBD   | 0.0     |
| Total   |        |           |                              |          |                   | 858.0 | 741.0             | 117.0 | 0.0       | 858.0 | TBD   | 0.0     |
| 2019 Firm   |        |           |                              |          |                   |       |                   |       |           |       |       |         |
| Strengthening Power<br>System Stability,<br>Reliability and Protection<br>Project | ENE    |           | ESG,<br>GCD,KNS              | SAEN     | 2017              | 275.0 | 275.0             | 0.0   | 0.0       | 275.0 | TBD   | 0.0     |
| Integrated Road<br>Investment Program<br>(tranche 5) <sup>9</sup>                 | TRA    |           | ESG,GCD,<br>IEG,<br>GEM,PSD  | SATC     | 2014°             | 193.0 | 193.0             | 0.0   | 0.0       | 193.0 | TBD   | 0.0     |

|  |        |           | Strategic                   |          |                   |       |         |       | ost (\$ millio | on)   |       |         |
|--|--------|-----------|-----------------------------|----------|-------------------|-------|---------|-------|----------------|-------|-------|---------|
| Project/Program  |        | Povertv   | Agendas<br>and Drivers      |          | Year of TRTA/     |       | Regular | ΑI    | OB<br>ADF      |       | =     | Co-     |
| Name   | Sector | Targeting | of Change                   | Division | PDA               | Total | OCR     | COL   | Grants         | Total | Gov't | finance |
| Greater Colombo Wastewater Management Project (additional financing)           | WUS    | TI-G      | ESG,GEM,<br>GCD,PAR         | SAUW     | 2019 <sup>d</sup> | 180.0 | 180.0   | 0.0   | 0.0            | 180.0 | TBD   | 0.0     |
| Second Transport<br>Project Preparatory<br>Facility                            | TRA    |           | KNS                         | SATC     |                   | 20.0  | 20.0    | 0.0   | 0.0            | 20.0  | TBD   | 0.0     |
| Mahaweli Water Security<br>Investment Program<br>(tranche 3)e                  | ANR    |           | ESG,GCD,<br>KNS, PAR        | SAER     | 2015°             | 143.0 | 51.0    | 92.0  | 0.0            | 143.0 | TBD   | 0.0     |
| TA loan for the Mahaweli<br>Water Security<br>Investment Program<br>(Phase 2)  | ANR    |           | ESG,GCD,<br>KNS, PAR        | SAER     |                   | 30.8  | 0.0     | 30.8  | 0.0            | 30.8  | TBD   | 0.0     |
| Second Integrated Road<br>Investment Program<br>(tranche 2) <sup>f</sup>       | TRA    |           | ESG,GCD,<br>IEG,GEM,<br>PSD | SATC     | 2017 <sup>c</sup> | 150.0 | 125.0   | 25.0  | 0.0            | 150.0 | TBD   | 0.0     |
| Total  |        |           |                             |          |                   | 991.8 | 844.0   | 147.8 | 0.0            | 991.8 | TBD   | 0.0     |
| <b>2019 Standby</b> Distribution Automation and Metering Project               | ENE    |           | ESG,GCD,<br>KNS             | SAEN     | 2018              | 200.0 | 200.0   | 0.0   | 0.0            | 200.0 | TBD   | 0.0     |
| Preparing the Power<br>Development and<br>Interconnection Project<br>(TA loan) | ENE    |           | RCI,KNS                     | SAEN     |                   | 10.0  | 10.0    | 0.0   | 0.0            | 10.0  | TBD   | 0.0     |
| Agribusiness Value<br>Chain Development<br>Project                             | ANR    |           | GEM, PSD,<br>GCD, KNS       | SAER     | 2018              | 60.0  | 0.0     | 60.0  | 0.0            | 60.0  | TBD   | 0.0     |
| Second Education Sector Development Project                                    | EDU    |           | GEM                         | SAHS     | 2018              | 200.0 | 150.0   | 50.0  | 0.0            | 200.0 | TBD   | 0.0     |

|  |               |           | Strategic              |                  |                              |                    |              |                 | ost (\$ millio | on)                |              |                |
|--|---------------|-----------|------------------------|------------------|------------------------------|--------------------|--------------|-----------------|----------------|--------------------|--------------|----------------|
|  |               | _         | Agendas                |                  | Year of                      |                    |              | ΑI              |                |                    | _            |                |
| Project/Program  | Caatan        | Poverty   | and Drivers            | Division         | TRTA/                        | Total              | Regular      | 601             | ADF            | Total              | 0 14         | Co-            |
| Name Integrated Water Supply   | Sector<br>WUS | Targeting | of Change<br>ESG, RCI, | Division<br>SAUW | <b>PDA</b> 2018 <sup>d</sup> | <b>Total</b> 150.0 | OCR<br>125.0 | <b>COL</b> 25.0 | Grants<br>0.0  | <b>Total</b> 150.0 | Gov't<br>TBD | finance<br>0.0 |
| Investment Program (tranche 1) <sup>h</sup>                                    | WU3           |           | KNS                    | SAUW             | 2016"                        | 150.0              | 125.0        | 25.0            | 0.0            | 150.0              | IBD          | 0.0            |
| Total  |               |           |                        |                  |                              | 620.0              | 485.0        | 135.0           | 0.0            | 620.0              | TBD          | 0.0            |
| 2020 Firm  |               |           |                        |                  |                              |                    |              |                 |                |                    |              |                |
| Distribution Automation and Metering Project                                   | ENE           |           | ESG,<br>KNS            | SAEN             | 2018                         | 200.0              | 200.0        | 0.0             | 0.0            | 200.0              | TBD          | 0.0            |
| Preparing the Power<br>Development and<br>Interconnection Project<br>(TA loan) | ENE           |           | KNS                    | SAEN             |                              | 10.0               | 10.0         | 0.0             | 0.0            | 10.0               | TBD          | 0.0            |
| Agribusiness Value<br>Chain Development<br>Project                             | ANR           |           | GEM, PSD,<br>GCD, KNS  | SAER             | 2018                         | 60.0               | 0.0          | 60.0            | 0.0            | 60.0               | TBD          | 0.0            |
| Second Education<br>Sector Development<br>Project                              | EDU           |           | GEM                    | SAHS             | 2018                         | 200.0              | 150.0        | 50.0            | 0.0            | 200.0              | TBD          | 0.0            |
| PPP-based Technology<br>University Project                                     | EDU           |           | GEM                    | SAHS             | 2018 <sup>a</sup>            | 75.0               | 75.0         | 0.0             | 0.0            | 75.0               | TBD          | 0.0            |
| Integrated Water Supply<br>Investment Program<br>(tranche 1) <sup>h</sup>      | WUS           |           | ESG, RCI,<br>KNS       | SAUW             | 2018 <sup>d</sup>            | 150.0              | 125.0        | 25.0            | 0.0            | 150.0              | TBD          | 0.0            |
| Second Integrated Road<br>Investment Program<br>(tranche 3) <sup>f</sup>       | TRA           |           | GCD                    | SATC             | 2017°                        | 200.0              | 200.0        | 0.0             | 0.0            | 200.0              | TBD          | 0.0            |
| Total  |               |           |                        |                  |                              | 895.0              | 760.0        | 135.0           | 0.0            | 895.0              | TBD          | 0.0            |
| 2020 Standby Innovation Capacity Development in Higher Education Project       | EDU           |           | GEM                    | SAHS             | 2018ª                        | 100.0              | 100.0        | 0.0             | 0.0            | 100.0              | TBD          | 0.0            |

|  |           |                      | Strategic                           |          |                         |       |                |      | ost (\$ milli       | on)   |            |                |
|--|-----------|----------------------|-------------------------------------|----------|-------------------------|-------|----------------|------|---------------------|-------|------------|----------------|
| Project/Program<br>Name  | Sector    | Poverty<br>Targeting | Agendas<br>and Drivers<br>of Change | Division | Year of<br>TRTA/<br>PDA | Total | Regular<br>OCR | COL  | OB<br>ADF<br>Grants | Total | -<br>Gov't | Co-<br>finance |
| SASEC Road<br>Connectivity Investment<br>Program (tranche 1) i             | TRA       |                      | GCD                                 | SATC     | 2015 <sup>a</sup>       | 200.0 | 200.0          | 0.0  | 0.0                 | 200.0 | TBD        | 0.0            |
| Western Megapolis<br>Urban Infrastructure<br>Development Project           | WUS       |                      | ESG, GCD                            | SAUW     | 2020 <sup>d</sup>       | 200.0 | 200.0          | 0.0  | 0.0                 | 200.0 | TBD        | 0.0            |
| SASEC Port and<br>Logistics Development<br>Project                         | TRA       |                      | RCI                                 | SATC     | 2016                    | 200.0 | 200.0          | 0.0  | 0.0                 | 200.0 | TBD        | 0.0            |
| Secondary Towns<br>Sustainable<br>Development Project                      | WUS       | TI-H                 | ESG, GEM,<br>GCD, KNS               | SAUW     | 2019 <sup>d</sup>       | 180.0 | 147.4          | 32.6 | 0.0                 | 180.0 | TBD        | 0.0            |
| Colombo Suburban<br>Railway Investment<br>Program (tranche 1) <sup>j</sup> | TRA       |                      | GCD                                 | SATC     | 2016ª                   | 100.0 | 100.0          | 0.0  | 0.0                 | 100.0 | TBD        | 0.0            |
| Second Integrated Road<br>Investment Program<br>(tranche 4) <sup>f</sup>   | TRA       |                      | ESG, GEM,<br>GCD                    | SATC     | 2017                    | 200.0 | 200.0          | 0.0  | 0.0                 | 200.0 | TBD        | 0.0            |
| Total  | D. J. ADI | - Arian Branch       |                                     |          |                         | 1,180 | 1,180          | 0.0  | 0.0                 | 1,180 | TBD        | 0.0            |

ADB = Asian Development Bank; ADF = Asian Development Fund; ANR = agriculture, natural resources, and rural development; COL = concessional OCR lending; EDU = education; ENE = energy; ESG = environmentally sustainable growth; FIN = finance; GCD = governance and capacity development; GEM = gender equity and mainstreaming; Gov't = government; HLT = health; IEG = inclusive economic growth; KNS = knowledge solutions; OCR = ordinary capital resources; PAR = partnerships; PDA = project design advance; PPP = public—private partnership; PSD = private sector development; RCI = regional integration; SAEN = South Asia Environmental, Natural Resources and Agriculture Division; SAHS = South Asia Human and Social Development Division; SAPF = South Asia Public Management, Financial Sector and Trade Division; SASEC = South Asia Subregional Economic Cooperation; SATC = South Asia Transport and Communication Division; SAUW = South Asia Urban Development and Water Division; SLRM = Sri Lanka Resident Mission; SME = small and medium-sized enterprise; TA = technical assistance; TBD = to be determined; TI-G = targeted intervention—geographic dimensions of inclusive growth; TI-H = targeted intervention—income poverty at household level; TRA = transport; TRTA = transaction technical assistance; WUS = water supply and other urban infrastructure and services.

Note: Per 10 March 2017 memo titled "Transition Arrangements in 2017 for the introduction of Commitments", the project/program pipeline is prepared based on the expected year of signing.

<sup>&</sup>lt;sup>a</sup> Project was prepared using a TA loan.

- b Project amount includes a PDA of \$1.3 million. Total does not tally as the PDA is not counted when summing up.
   c Project was prepared using MFF tranche.
   d Project was prepared using staff consultants.
   e Total MFF amounts to \$453 million.
   f Total MFF amounts to \$900 million.
   g Total MFF amounts to \$800 million.
   h Total MFF amounts to \$800 million.

- <sup>h</sup> Total MFF amounts to \$500 million.
- Total MFF amounts to \$700 million.

  Total MFF amounts to \$1,000 million.

Table A2.2: Nonlending Products and Services, 2018–2020

|   |        |          |                    |        | CC3, 2010-2            | Sources of Fund | ding                   |                       |
|---|--------|----------|--------------------|--------|------------------------|-----------------|------------------------|-----------------------|
|   |        |          |                    | Α      | DB                     | Oth             |                        |                       |
| Assistance Name   | Sector | Division | Assistance<br>Type | Source | <b>Amount</b> (\$'000) | Source          | <b>Amount</b> (\$'000) | <b>Total</b> (\$'000) |
| 2018 Firm   |        |          | <u> </u>           |        |                        |                 |                        |                       |
| Preparing the Distribution Automation and<br>Metering Project   | ENE    | SAEN     | TRTA               | TASF   | 1,000                  |                 |                        | 1,000                 |
| Preparing the Agribusiness Value Chain<br>Development Project   | ANR    | SAER     | TRTA               | TASF   | 1,000                  |                 |                        | 1,000                 |
| Preparing the Second Education Sector<br>Development Project  | EDU    | SAHS     | TRTA               | TASF   | 500                    |                 |                        | 500                   |
| Institutional Strengthening to Sri Lanka<br>Railways  | TRA    | SATC     | TRTA               | TASF   | 1,000                  |                 |                        | 1,000                 |
| Institutional Strengthening of Expressway<br>Operations and Management  | TRA    | SATC     | TRTA               | TASF   | 1,500                  |                 |                        | 1,500                 |
| Capacity Building of Secondary Towns  | WUS    | SAUW     | TRTA               | TASF   | 1,000                  |                 |                        | 1,000                 |
| Umbrella Capacity Building TA for SOEs  | PSM    | SLRM     | TRTA               | TASF   | 3,000                  |                 |                        | 3,000                 |
| Total   |        |          |                    |        | 9,000                  |                 |                        | 9,000                 |
| <b>2018 Standby</b> Capacity Building for Disaster Risk Financing (Associated TA for Disaster Risk Financing Program) | FIN    | SAPF     | TRTA               | TASF   | 500                    |                 |                        | 1,000                 |
| Associated TA for Greater Colombo<br>Wastewater Management Project (Additional<br>Financing)                          | WUS    | SAUW     | TRTA               | TASF   | 1,000                  |                 |                        | 1,000                 |
| Total   |        |          |                    |        | 1,500                  |                 |                        | 1,500                 |
| 2019 Firm Associated TA for Greater Colombo Wastewater Management Project (Additional Financing)                      | WUS    | SAUW     | TRTA               | TASF   | 1,000                  |                 |                        | 1,000                 |
| Total   |        |          |                    |        | 1,000                  |                 |                        | 1,000                 |

|  |        |          |                    | Sources of Funding |                        |        |                        |                       |  |
|--|--------|----------|--------------------|--------------------|------------------------|--------|------------------------|-----------------------|--|
|  |        |          |                    | Α                  | DB                     | Oth    | iers                   |                       |  |
| Assistance Name  | Sector | Division | Assistance<br>Type | Source             | <b>Amount</b> (\$'000) | Source | <b>Amount</b> (\$'000) | <b>Total</b> (\$'000) |  |
| <b>2019 Standby</b> Associated TA for Second Education Sector Development Program  | EDU    | SAHS     | TRTA               | TASF               | 2,000                  |        |                        | 2,000                 |  |
| Associated TA for the Integrated Water Supply Project  | WUS    | SAUW     | TRTA               |                    | 1,000                  |        |                        | 1,000                 |  |
| Total  |        |          |                    |                    | 3,000                  |        |                        | 3,000                 |  |
| <b>2020 Firm</b> Associated TA for the Integrated Water Supply Project   | WUS    | SAUW     | TRTA               |                    | 1,000                  |        |                        | 1,000                 |  |
| Total  |        |          |                    |                    | 1,000                  |        |                        | 1,000                 |  |
| <b>2020 Standby</b> Associated TA for Western Megapolis Urban Infrastructure Development Project   | WUS    | SAUW     | TRTA               |                    | 1,000                  |        |                        | 1,000                 |  |
| Associated TA for Secondary Towns<br>Sustainable Development Project   | WUS    | SAUW     | TRTA               |                    | 1,000                  |        |                        | 1,000                 |  |
| Sustainable Development and Climate<br>Change Monitoring (associated TA for the<br>Colombo Suburban Railway Investment<br>Program tranche 1) | TRA    | SATC     | TRTA               |                    | 1,000                  |        |                        | 1,000                 |  |
| Total  |        |          |                    |                    | 3,000                  |        |                        | 3,000                 |  |

ADB = Asian Development Bank; ANR = agriculture, natural resources, and rural development; EDU = education; ENE = energy; FIN = finance; PSM = public sector management; SAEN = South Asia Energy Division; SAER = South Asia Environmental, Natural Resources and Agriculture Division; SAHS = South Asia Human and Social Development Division; SAPF = South Asia Public Management, Financial Sector and Trade Division; SATC = South Asia Transport and Communication Division; SAUW = South Asia Urban Development and Water Division; SLRM = Sri Lanka Resident Mission; TRA = transport; WUS = water and other urban infrastructure and services; SOE = state-owned enterprise; TA = technical assistance; TASF = Technical Assistance Special Fund; TBD = to be determined; TRTA = transaction technical assistance.

Note: Per 10 March 2017 memo titled "Transition Arrangements in 2017 for the introduction of Commitments", the project/program pipeline is prepared based on the expected year of signing.

## ASSISTANCE PROGRAM FOR CURRENT YEAR

Table A3.1: Lending Products, 2017

|  |        |           | Strategic                   |          |         |                  |         | C     | ost (\$ millio | on)              |       |                 |
|--|--------|-----------|-----------------------------|----------|---------|------------------|---------|-------|----------------|------------------|-------|-----------------|
|  |        |           | Agendas                     |          | Year of |                  |         | Al    | OB .           |                  | •     |                 |
| Project/Program  | 0      | Poverty   | and Drivers                 | <b>D</b> | TRTA/   | <b>T</b> . 4 . 1 | Regular | 001   | ADF            | <b>T</b> . ( . ) | 0. "  | Co-             |
| Name <sup>a</sup>  | Sector | Targeting | of Change                   | Division | PDA     | Total            | OCR     | COL   | Grants         | Total            | Gov't | finance         |
| Firm Wind Power Generation Project   | ENE    |           | ESG,GCD,<br>KNS,PAR         | SAEN     | 2016    | 200.0            | 200.0   | 0.0   | 0.0            | 200.0            | TBD   | 0.0             |
| Solar Rooftop Power<br>Generation Project                                    | ENE    |           |                             | SAEN     | 2016    | 50.0             | 50.0    | 0.0   | 0.0            | 50.0             | TBD   | 0.0             |
| Mahaweli Water Security<br>Investment Program<br>(tranche 2) <sup>b</sup>    | ANR    |           | ESG,GCD,<br>KNS,PAR         | SAER     | 2015    | 260.0            | 135.0   | 25.0  | 0.0            | 160.0            | TBD   | 100.0<br>(AIIB) |
| Second Integration Road<br>Investment Program<br>(tranche 1) <sup>c</sup>    | TRA    |           | ESG,GCD,<br>IEG,GEM,<br>PSD | SATC     | 2017    | 150.0            | 90.0    | 60.0  | 0.0            | 150.0            | TBD   | 0.0             |
| Integrated Road<br>Investment Program<br>(tranche 4) <sup>d</sup>            | TRA    |           | ESG,GCD,<br>IEG,GEM,<br>PSD | SATC     | 2014    | 150.0            | 150.0   | 0.0   | 0.0            | 150.0            | TBD   | 0.0             |
| Jaffna Kilinochchi Water<br>Supply Project<br>(additional financing)         | WUS    |           | ESG,GEM<br>PAR              | SAUW     | 2014    | 120.0            | 95.0    | 25.0  | 0.0            | 120.0            | TBD   | 0.0             |
| PDA for Northern<br>Province Sustainable<br>Fisheries Development<br>Project | ANR    | TI-G      | ESG,GEM<br>GCD              | SLRM     |         | 1.3              | 0.0     | 1.3   | 0.0            | 1.3              | 0.3   | 0.0             |
| Total  |        |           |                             |          |         | 931.3            | 720.0   | 111.3 | 0.0            | 831.3            | TBD   | 100.0           |

|  |        |           | Strategic              |          |                  |       |         |      | st (\$ millio | on)   |       |         |
|--|--------|-----------|------------------------|----------|------------------|-------|---------|------|---------------|-------|-------|---------|
| Project/Program  |        | Poverty   | Agendas<br>and Drivers |          | Year of<br>TRTA/ |       | Regular | ΑC   | ADF           |       |       | Co-     |
| Name <sup>a</sup>  | Sector | Targeting | of Change              | Division | PDA              | Total | OCR     | COL  | Grants        | Total | Gov't | finance |
| Standby  |        |           |                        |          |                  |       |         |      |               |       |       |         |
| Skills Sector<br>Enhancement Program<br>(additional financing) | EDU    |           | GEM,GCD,<br>PSD        | SAHS     |                  | 100.0 | 40.0    | 60.0 | 0.0           | 100.0 | 0.0   | 0.0     |
| Total  |        |           |                        |          |                  | 100.0 | 40.0    | 60.0 | 0.0           | 100.0 | 0.0   | 0.0     |

ADB = Asian Development Bank; ADF = Asian Development Fund; AIIB = Asian Infrastructure Investment Bank; ANR = agriculture, natural resources, and rural development; COL = concessional OCR lending; EDU = education; ENE = energy; ESG = environmentally sustainable growth; FIN = finance; GCD = governance and capacity development; GEM = gender equity and mainstreaming; Gov't = government; IEG = inclusive economic growth; KNS = knowledge solutions; OCR = ordinary capital resources; PAR = partnerships; PDA = project design advance; PSD = private sector development; SAEN = South Asia Energy Division; SAER = South Asia Environmental, Natural Resources and Agriculture Division; SAHS = South Asia Human and Social Development Division; SATC = South Asia Transport and Communication Division; SAUW = South Asia Urban Development and Water Division; SLRM = Sri Lanka Resident Mission; TBD = to be determined; TI-G = targeted intervention—geographic dimensions of inclusive growth; TRA = transport; TRTA = transactional technical assistance; WUS = water and other urban infrastructure and services.

Note: Per 10 March 2017 memo titled "Transition Arrangements in 2017 for the introduction of Commitments", the project/program pipeline is prepared based on the expected year of signing.

- <sup>a</sup> Given the provisional nature of the indicative lending program, the composition of the lending instruments actually delivered may change. Investment lending accounted for 79% of sovereign lending commitments in the 3-year period of 2014-2016, while conventional PBL was 6% and RBL was 15%.
- <sup>b</sup> Total MFF amounts to \$453 million.
- <sup>c</sup> Total MFF amounts to \$900 million.
- d Total MFF amounts to \$800 million.

Table A3.2: Nonlending Products and Services, 2017

| Assistance Name   | Sector | Division | Assistance<br>Type | ADB    |                        | Other  | S                      |                       |
|---|--------|----------|--------------------|--------|------------------------|--------|------------------------|-----------------------|
|   |        |          |                    | Source | <b>Amount</b> (\$'000) | Source | <b>Amount</b> (\$'000) | <b>Total</b> (\$'000) |
| <b>Firm</b> Strengthening Power System Stability, Reliability and Protection Project    | ENE    | SAEN     | TRTA               | TASF   | 1,500                  |        |                        | 1,500                 |
| Associated TA for the Solar Rooftop Power Generation Project                            | ENE    | SAEN     | TRTA               | TASF   | 1,000                  |        |                        | 1,000                 |
| Health System Enhancement Project   | HLT    | SAHS     | TRTA               | TASF   | 500                    |        |                        | 500                   |
| Supporting 21st Century Curriculum  | EDU    | SAHS     | TRTA               | TASF   | 500                    |        |                        | 500                   |
| SME Credit Guarantee Institution  | FIN    | SAPF     | TRTA               | JFPR   | 500                    | FSDPSF | 500                    | 1,000                 |
| Colombo Suburban Railway (Supplementary)  | TRA    | SATC     | TRTA               | TASF   | 1,500                  |        |                        | 1,500                 |
| Associated TA for the Jaffna Kilinochchi<br>Water Supply Project (additional financing) | WUS    | SAUW     | TRTA               | TASF   | 500                    |        |                        | 500                   |
| Strengthening the Efficiency of the Justice Sector in Sri Lanka                         | GOV    | OGC      | TRTA               | TASF   | 750                    |        |                        | 750                   |
| Knowledge Management TA   | PSM    | SLRM     | KSTA               | TASF   | 500                    |        |                        | 500                   |
| Total   |        |          |                    |        | 7,250                  |        | 500                    | 7,750                 |

ADB = Asian Development Bank; ANR = agriculture, natural resources, and rural development; EDU = education; ENE = energy; ETSW = economic, thematic, and sector work; FIN = finance; FSDPSF = Financial Sector Development Partnership Special Fund; GOV = governance; HLT = health; JFPR = Japan Fund for Poverty Reduction; KSTA = knowledge and support technical assistance; OGC = Office of the General Counsel; PSM = public sector management; SAEN = South Asia Energy Division; SAHS = South Asia Human and Social Development Division; SAPF = South Asia Public Management, Financial Sector and Trade Division; SATC = South Asia Transport and Communication Division; SAUW = South Asia Urban Development and Water Division; SLRM = Sri Lanka Resident Mission; TA = technical assistance; TASF = Technical Assistance Special Fund; TRA = transport; TRTA = transaction technical assistance; WUS = water and other urban infrastructure and services.

Note: Per 10 March 2017 memo titled "Transition Arrangements in 2017 for the introduction of Commitments", the project/program pipeline is prepared based on the expected year of signing.

## INDICATIVE KNOWLEDGE PUBLICATIONS AND EVENTS

## Table A4.1: Knowledge Publications and Events for 2018

| Title of Publication or Event   | Subject  | Туре                                  | Department or<br>Sector Group or<br>Thematic Group | Technical<br>Assistance |
|---|--|---------------------------------------|--|-------------------------|
| Joint Knowledge Work with SERD and SARD – Inter-Subregional Cooperation         | Economics,<br>Regional<br>Cooperation and<br>Integration                 | Technical study                       | ERCD   |                         |
| Toolkits on disaster risk financing   | Finance  | Toolkit                               | SDCC   |                         |
| Gender-based research on trends in gender mainstreaming in ADB priority sectors | Gender   | Awareness raising brochure or leaflet | SARD   |                         |
| Asian Development Outlook 2018 Supplement                                       | Governance and Public sector Management, Economics, Capacity Development | Flagship study                        | ERCD   |                         |
| Key Indicators for Asia and the Pacific 2018 Special Chapter                    | Capacity Development, Economics, Governance and Public Sector Management | Flagship study                        | ERCD   |                         |
| Asian Development Outlook 2018 Update   | Governance and Public sector Management, Economics, Capacity Development | Flagship study                        | ERCD   |                         |
| Road Safety Guidelines  | Transport  | Technical study                       | SARD   |                         |
| Urban Health in South Asia  | Health, Urban<br>Development   | Working paper                         | SDCC   |                         |
| Asian Development Outlook 2018  | Governance and Public Sector Management, Economics, Capacity Development | Flagship study                        | ERCD   |                         |
| Asian Development Bank and Sri Lanka: Fact Sheet 2017                           | ADB Administration and Governance  | Technical study                       | SARD   |                         |

| Title of Publication or Event   | Subject  | Туре               | Department or<br>Sector Group or<br>Thematic Group | Technical<br>Assistance |
|---|--|--------------------|--|-------------------------|
| In-country workshops, lateral learning workshops and peer-to-peer exchanges on GAP implementation, monitoring, and reporting on gender equality results | Gender   | Event organization | SARD   |                         |
| Subregional Workshop and Conferences on Gender and Transport  | Gender, Transport  | Event organization | SARD   |                         |
| Asia Clean Energy Forum 2018  | Energy, Environment, Finance, Regional Cooperation and Integration                                 | Flagship event     | SDCC   |                         |
| Asia Solar Energy Forum 12th Meeting  | Capacity Development, Climate Change, Energy,Environment, Finance                                  | Flagship event     | SDCC   |                         |
| Launch and Dissemination of the Asian Economic Integration Report 2018  | Capacity development, Economics, Finance, Industry and trade, Regional Cooperation and Integration | Event organization | ERCD   |                         |
| Study tour to understand international best practices in debt management  | Capacity<br>Development  | Report             | SARD   |                         |
| Wind Power Development in Sri Lanka   | Energy   | Working paper      | SARD   |                         |
| Evolution of the Economies of Selected DMCs: A Study Based on Input-Output Economic Analysis Framework- Part 2  | Capacity development, Economics, Governance and public sector management                           | Technical study    | ERCD   |                         |
| Case study 2 on development communication at ADB  | ADB administration and governance  | Case study         | DER  |                         |
| The Economic Effects of Participating in Global Value Chains: Country and Sector Level Analysis   | Capacity development, Economics, Governance and public sector management                           | Technical study    | ERCD   |                         |

| Title of Publication or Event  | Subject  | Туре            | Department or<br>Sector Group or<br>Thematic Group | Technical<br>Assistance |
|--|--|-----------------|--|-------------------------|
| Asian Economic Integration Report 2018   | Industry and trade, Governance and public sector management, Regional cooperation and integration, Finance, Capacity development | Flagship study  | ERCD   |                         |
| Managing Extremes: Water-Related Disasters   | Climate change,<br>Disaster risk<br>management, Water,<br>Urban Development  | Op-ed           | SDCC   |                         |
| Urban Health in South Asia   | Health, Urban<br>Development   | Working paper   | SDCC   |                         |
| 2016 Purchasing Power Parity Update for Selected Economies in Asia and the Pacific | Capacity development, Governance and public sector management  | Technical study | ERCD   |                         |
| Subnational PPPs of Selected DMCs  | Economics  | Working paper   | ERCD   |                         |
| APEC-FRTI Advisory Group Meeting, 2018   | Finance, Regional cooperation and integration  | Flagship event  | ERCD   |                         |
| Total number of publications = 20 Total number of events = 6                       |  |                 |  |                         |

ADB = Asian Development Bank, APEC = Asia Pacific Economic Cooperation, DER = Department of External Relations, DMCs = developing member countries, ERCD = Economic Research and Regional Cooperation Department, FRTI = Financial Regulators Training Initiative, GAP = Gender Action Plan, Op-ed = opinion editorial, PPP = public-private partnership, SARD = South Asia Regional Department, SDCC = Sustainable Development and Climate Change Department, SERD = Southeast Asia Regional Department.

Table A4.2: Additional Knowledge Publications and Events Delivered in 2017

| Title of Publication or Event  | Subject                 | Type                           | Department or<br>Sector Group or<br>Thematic Group | Technical<br>Assistance |
|--|-------------------------|--------------------------------|--|-------------------------|
|  |                         | Technical Study                | SARD   | Assistance              |
| Energy Sector Assessment for Sri Lanka                                       | Energy                  |                                | _  |                         |
| Report on economic corridor development in Sri Lanka                         | Economics               | Technical Study                | SARD   |                         |
| Design-Build-Operation issues in Colombo wastewater sector                   | Urban                   | Working Paper                  | SARD   |                         |
|  | Development,<br>Water   |                                |  |                         |
| Power Sector Regulation: Lessons from Sri Lanka                              | Energy                  | Working Paper                  | SARD   |                         |
| On the Road to Achieving Full Electrification: Sri Lanka                     | Energy                  | Technical Study                | SARD   |                         |
| Country Diagnostic Study   | Economics               | Technical Study                | SARD   |                         |
| Wind Power Development in Sri Lanka  | Energy                  | Working paper                  | SARD   |                         |
| Sri Lanka Employment Diagnostic Study  | Economics               | Technical Study                | ERCD   |                         |
| ACEF Session on Newer Models for Wind Tariff                                 | Energy                  | Policy Advice and<br>Dialogues | ERCD   |                         |
| Launch of Sri Lanka Country Diagnostic Study and Employment Diagnostic Study | Economics               | Flagship Event                 | ERCD   |                         |
| Training on Statistical Business Registers                                   | Capacity<br>Development | Capacity<br>Development Event  | ERCD   |                         |
| Training on Supply and Use Tables  | Capacity<br>Development | Capacity<br>Development Event  | ERCD   |                         |
| In-country Inception Workshop  | Economics               | Capacity Development Event     | ERCD   |                         |
| Launch of ADB-SBR System, Sri Lanka  | Capacity<br>Development | Capacity Development event     | ERCD   |                         |

## Total number of events = 5

ACEF = Asian Clean Energy Forum, ADB = Asian Development Bank, DMC = developing member country, ERCD = Economic Research and Regional Cooperation Department, SARD = South Asia Regional Department, SBR = Statistical Business Registry.

Note: This list does not include knowledge products related to the "All DMCs" category in the Knowledge Nexus platform.

Table A4.3: Innovation, Advanced Technology, and Pilot Initiatives to be Implemented in 2018

| Item   | Nature | Project Number | Sector or<br>Theme | Division |
|--|--------|----------------|--------------------|----------|
| Strengthening System Stability, Reliability and Protection Project         | TCH    |                | ENE                | SAEN     |
| Total number of innovation, advanced technology, and pilot initiatives = 1 |        |                |                    |          |

ENE = energy sector, SAEN = Energy Division, TCH= advanced technology. Source: Asian Development Bank staff.